

Clyde W. Barrow, Ph.D.
Department of Political Science
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Education

1984 Ph.D. Political Science, University of California, Los Angeles, Los Angeles, CA
1979 M.A. Political Science, University of California, Los Angeles, Los Angeles, CA
1977 B.A. Political Science, Texas A & M University at Kingsville, Kingsville, TX

Specializations: *Political Economy* (Gravity Modeling, Economic Impact Analysis, Industry & Economic Base Analysis); *Public Policy* (Policy Process, U.S. Gaming Policy, Regional Economic Development)
Certifications: Advanced IMPLAN (2008); G2E & UNLV Gaming Institute (2012)

Work Experience

Sept. 2014 **Chair**, Department of Political Science, University of Texas – Rio Grande Valley
To present

Jan. 2004 to Present **Project Manager**, Northeastern Gaming Research Project
-- formerly a project within the Center for Policy Analysis at the University of Massachusetts Dartmouth (but now independent) that conducts economic, fiscal, and social impact research on the New England and Mid-Atlantic casino gaming industry.

- Publish an annual *Northeastern Casino Gaming Update* and biennial *New England Gaming Behavior Survey*.
- Policy research findings and other commentary, particularly on gaming related issues is regularly cited 2,836 times (1988-2015) in newspapers, such as the *Wall Street Journal*, *New York Times*, *Washington Post*, *Craine's Business News*, *Christian Science Monitor*, *USA Today*, *Chicago Tribune*, *San Francisco Examiner*, *Boston Globe*, *Newsday*, *Hartford Courant*, *Manchester Union-Leader*, *Portland Press Herald*, *Philadelphia Inquirer*, *Pittsburgh Tribune-Review*, *Baltimore Sun*, *Baltimore Business Journal*, *St. Louis Post-Dispatch*, *Houston Post*, *Palm Beach Post*, *Atlanta Journal-Constitution*, *Milwaukee Sentinel*, *Tucson Citizen*, *Forbes Magazine*, *Businessweek*, *Time Magazine*, *The Bond Buyer*, CNNMoney.com, CBSMoneyWatch.com, and MSNBC.com.
- Columnist, *Banker & Tradesman* (Sept. 2012 – 2014).

Sept. 1992 to June 2014 **Director**, Center for Policy Analysis, University of Massachusetts Dartmouth

Sept. 2005 to July 2014 **Chair**, Department of Public Policy, University of Massachusetts Dartmouth (2006- 2009)
Chancellor Professor, Department of Public Policy (Jan. 2004 – July 2014)
Professor, Department of Political Science (1996 – 2003)
Acting Chair, Department of Political Science (Jan. 1995 - June 1995, Jan. 1992 - August 1993)
Associate Professor, Department of Political Science (1990 - 1996, tenured)
Assistant Professor, Department of Political Science 1987 - 1990)

Sept. 1985 to August 1987 **Visiting Assistant Professor**, Texas A&M University - College Station, Department of Political Science

Sept. 1984 to August 1985 **Visiting Assistant Professor**, University of Texas at San Antonio, Division of Social and Policy Sciences

Self-Employment

Sept. 2006 to Present **General Manager/Partner**, Pyramid Associates, LLC (a registered Massachusetts company specializing in gaming policy, regional economic development, and survey research). Clients have included state and local governments, Fortune 500 companies, major national and international casino companies, and various U.S. Indian Tribes.

- List of publicly disclosed clients and reports available upon request.

March 2013 - Present **Academic Affiliate, Nathan Associates, Inc.** (a California based economic consulting firm that specializes in litigation consulting, business and industry consulting, and economic development) (<http://www.nathaninc.com/>)

-- Provide independent research support to Nathan Associates' employees on gaming related consulting projects.

Sept. 2009 - Present **Council Member, Consultant**, Gaming Specialist, Gerson Lehrman Group, LLC (<http://www.glgroup.com/>)

-- Provide briefings and consultations about the gaming industry to capital management firms, investment banks, venture capital funds, hedge funds, and bond traders.

Publications and Policy Monographs: Selected Recent Examples

The author has published 6 books, 2 edited books, 25 book chapters, 76 scholarly articles, 71 book reviews, and 74 articles in trade publications, magazines, and newspapers. The author has also delivered 203 conference papers and invited talks since 1984. He has also authored or co-authored 175 applied policy monographs over the last 10 years and has supervised the production of nearly 375 policy monographs at the UMass Dartmouth Center for Policy Analysis. This research has been sponsored mainly by state and municipal agencies in Massachusetts, Rhode Island, New Hampshire, and Maine seeking assistance in the areas of economic base and industry analysis, economic impact analysis, survey research, public opinion, and program evaluation. The following is a selected list of policy-related publications:

Barrow, Clyde W. "The 'Impact' of Resort Casinos on U.S. Public Schools: A Review of Non-Findings," *Gaming Law Review and Economics*, Vol. 19, No. 3 (Spring 2015): 203-15.

Barrow, Clyde W. and David R. Borges. 2014. "Casinos, Smoking Bans, and Revenues: A Survey of Illinois Residents," *Gaming Law Review and Economics*, 18 (6): 540-56.

Barrow, Clyde W. 2014. "Gravity Models and Casino Gaming: A Review, Critique, and Modification," *Gaming Research and Review Journal* (Spring): 51-84.

Barrow, Clyde W. "MegaCasinos Everywhere?: The Next Wave of U.S. Gaming Expansion," *Casino Enterprise Management* (February 2012): 35.

Publications and Policy Monographs (cont.)

Barrow, Clyde W. and David R. Borges. "The New England Casino Gaming Updates: Patron Origin Analysis and a Critique of its Critics," *Gaming Law Review and Economics*, Vol. 14, No. 3 (April 2010): 175-86.

Barrow, Clyde W. and Matthew Hirschy, "The Persistence of Pseudo-Facts in the U.S. Casino Debate: The Case of Massachusetts," *Gaming Law Review and Economics*, Vol. 12, No. 4 (2008): 318-36.

Barrow, Clyde W. "Casino Economics in the U.S. and New England," *Massachusetts Benchmarks: The Quarterly Journal of the Massachusetts Economy*, Vol. 10, No. 1 (Winter 2008): 11-20.

(with David R. Borges). *New England Casino Gaming Update, 2013*. North Dartmouth, MA: Center for Policy Analysis, 2013.

(with David R. Borges). *Bring It on Home: An Overview of Gaming Behavior in New England; Results of the 4th Biennial New England Gaming Behavior Survey*, Vol. I. North Dartmouth, MA: Center for Policy Analysis, March 2013.

(with David R. Borges). *Bring It on Home: An Overview of Gaming Behavior in New England; Results of the 4th Biennial New England Gaming Behavior Survey. Volume II: Maine & New Hampshire*. North Dartmouth, MA: Center for Policy Analysis, March 2013.

Consultant Reports (Pyramid Associates, 2006 – Present)

Barrow, Clyde W. *Satellite Gaming Facilities in Connecticut: Market Feasibility & Economic Impact Analysis*, December 2015 (Update). Prepared for Mohegan Tribal Gaming Authority & Mashantucket Pequot Gaming Enterprise.

Barrow, Clyde W. *Mashpee Senior Housing Facility: Economic & Fiscal Impact Analysis* (Revised and Updated), August 2015. Prepared for The Northbridge Cos. (Submitted to the Cape Cod Commission).

Barrow, Clyde W. *Satellite Gaming Facilities in Connecticut: Market Feasibility & Economic Impact Analysis*, May 2015. Prepared for Mohegan Tribal Gaming Authority & Mashantucket Pequot Gaming Enterprise. (Submitted to the Connecticut General Assembly).

Barrow, Clyde W. *Mohegan Sun Casino & Foxwoods Resort Casino: Potential Impact of Gaming Expansion in Massachusetts and New York*, March 2015. Prepared for Mohegan Tribal Gaming Authority & Mashantucket Pequot Gaming Enterprise. (Submitted to the Connecticut General Assembly).

Barrow, Clyde W. *Northeast Casino Gaming Update, 2015*. Prepared for the Northeast Casino Gaming Research Project, Pyramid Associates, LLC.

Barrow, Clyde W. *Rockingham Park Market Feasibility and Economic Impact Analysis*, February 2015. Prepared for Cannery Casino Resorts d/b/a Millenium Gaming, Inc. (Submitted to the New Hampshire General Court).

Barrow, Clyde W. *The Northeastern Casino Gaming Market: A Saturation Analysis*, February 2015. Prepared for the Northeast Casino Gaming Project, Pyramid Associates, LLC.

Borges, David R. and Clyde W. Barrow. *Xfinity Center: Economic Impact Report*, February 2015. Prepared for Live Nation!

- Barrow, Clyde W. and David R. Borges (with Nathan Associates Inc.). *The Potential Market Impact of a Proposed Kenosha Casino*, January 2015. Prepared for Dykema Gossett, PLLC. (Submitted to the Wisconsin Department of Administration).
- Barrow, Clyde W. *The Regional Market Impact of a Proposed Tyre, New York Casino: Estimated Displacement of Existing Gaming Revenues & Employment at Turning Stone Casino, Oneida & Onondaga Counties*, October 2014. Prepared for Mohawk Valley Economic Development Growth Enterprises Corp. (Submitted to the New York Gaming Facilities Siting Board).
- Barrow, Clyde W. *Mashpee Senior Housing Facility: Economic & Fiscal Impact Analysis*, September 2014. Prepared for The Northbridge Cos.
- Barrow, Clyde W. and David R. Borges. *Caesars New York: Market Feasibility & Impact Analysis*, June 2014. Prepared for Caesars Entertainment Operating Co. (Submitted to the New York Gaming Facilities Siting Board).
- David R. Borges and Clyde W. Barrow. *School Impact & Mitigation Analysis for a Proposed Caesars New York Casino*, June 2014. Prepared for Caesars Entertainment Operating Co. (Submitted to the New York Gaming Facilities Siting Board).
- David R. Borges and Clyde W. Barrow *Housing Impact & Mitigation Analysis for a Proposed Caesars New York Casino*, June 2014. Prepared for Caesars Entertainment Operating Co. (Submitted to the New York Gaming Facilities Siting Board).
- David R. Borges and Clyde W. Barrow. *Impact on Small Business, Cultural Institutions, and Unemployment Rates of a Proposed Caesars New York Casino*, June 2014. Prepared for Caesars Entertainment Operating Co. (Submitted to the New York Gaming Facilities Siting Board).
- Barrow, Clyde W. *The Regional Market Impact of a Proposed Tyre, New York Casino: Estimated Displacement of Existing Gaming Revenues & Employment*, May 2014. Prepared for American Racing & Entertainment, LLC. (Submitted to the New York Gaming Facilities Siting Board).
- Barrow, Clyde W. *The State Theatre: An Economic Impact Analysis*, April 2014. Prepared for The Field Organization.
- Barrow, Clyde W. and David R. Borges (with Nathan Associates Inc.). *Video Lottery Terminal (VLT) Establishments in Jackson County, Oregon: Market Impact of a Proposed Medford Casino* (Revised and Updated), April 2014. Prepared for the Cow Creek Band of Umpqua Tribe of Indians.
- Barrow, Clyde W. and Jeffrey L. Dense. *Lottery Impact & Mitigation Analysis for a Proposed Casino in Revere, Massachusetts*, December 2013. Prepared for Mohegan Sun Massachusetts, LLC and Sterling Suffolk Race Course, LLC. (Submitted to the Massachusetts Gaming Commission).
- Barrow, Clyde W. and Jeffrey L. Dense. *Impact & Mitigation Analysis for a Proposed Casino in Revere, Massachusetts: Schools, Religious Institutions, & Recreational Facilities*, December 2013. Prepared for Mohegan Sun Massachusetts, LLC and Sterling Suffolk Race Course, LLC. (Submitted to the Massachusetts Gaming Commission).
- Barrow, Clyde W. and David R. Borges (with Nathan Associates Inc.). *Video Lottery Terminal (VLT) Establishments in Jackson County, Oregon: Market Impact of a Proposed Medford Casino*, November 2013. Prepared for the Cow Creek Band of Umpqua Tribe of Indians.
- Barrow, Clyde W. and David R. Borges. *Attitudes of Palmer, Massachusetts Residents Towards a Proposed Mohegan Sun Casino*, September 2013. Prepared for Northeast Resorts Group.

- Barrow, Clyde W. *The Maine Casino Gaming Market: The Potential Impact of Proposals for Expanded Gaming in Maine, Massachusetts, and New Hampshire*, September 2013. Prepared for Churchill Downs, Inc. (Submitted to the Maine State Legislature).
- Barrow, Clyde W. and David R. Borges (with Nathan Associates Inc.). *Seven Feathers Casino Resort: Market Impact of a Proposed Medford Casino*, August 2013. Prepared for the Cow Creek Band of Umpqua of Indians.
- Barrow, Clyde W. and David r. Borges (with Nathan Associates Inc.). *Colusa Casino Resort: Market Impact Analysis of the Proposed Enterprise Rancheria Casino*, May 2013. Prepared for Cachil Dehe Band of Wintun Indians. (Submitted to Office of the Governor, State of California).
- Barrow, Clyde W. *Convention Center Casino: Market Feasibility, Economic, Fiscal, & Community Impact Analysis*, November 2012. Prepared for North Broad Street Partners, LLC.
- Barrow, Clyde W. and David R. Borges. *Lowe's Home Center: Economic & Fiscal Impact Analysis*, November 2012. Prepared for Lowe's Inc. (Submitted to the Cape Cod Commission).
- Barrow, Clyde W. *Convention Center Casino: Local Impact Report*, October 2012. Prepared for North Broad Street Partners, LLC. (Submitted to the Office of the Mayor of Philadelphia).
- Barrow, Clyde W. *Mayflower Place: Economic & Fiscal Impact Analysis*, August 2012. Prepared for Kesev Corp. (Submitted to the Cape Cod Commission).
- Barrow, Clyde W. *M.P. Renaissance: Economic & Fiscal Impact Analysis*, July 2011. Prepared for M.P. Renaissance. (Submitted to the Cape Cod Commission).
- Barrow, Clyde W. and David R. Borges. *The Structure of the New York Gaming Market. Volume 1: New York Patron Origin Analysis*. December 2011. Prepared for Genting New York, LLC.
- Barrow, Clyde W. and David R. Borges. *The Structure of the New York Gaming Market. Volume 2: New York Gaming Behavior Survey*. December 2011. Prepared for Genting New York, LLC.
- Barrow, Clyde W. and David R. Borges. *Attitudes of New Bedford, Massachusetts Residents Towards a Proposed "Hicks-Logan" Casino*, April 2010. Prepared for Northeast Resorts Group.
- Barrow, Clyde W. and David R. Borges. *Attitudes of Palmer, Massachusetts Residents Towards a Proposed Palmer Casino*, April 2010. Prepared for Northeast Resorts Group.
- Barrow, Clyde W. and David R. Borges. *Market Feasibility, Economic, & Fiscal Analysis for an Oxford County, Maine Casino*, March 2010. Prepared for Black Bear Entertainment, Inc.
- Barrow, Clyde W. and David R. Borges. *Market Feasibility, Economic, & Fiscal Impact Analysis for Sagamore Crossing Golf Resort & Convention Center (Hudson, New Hampshire) Revised*, January 2010. Prepared for Green Meadow Golf Club, Inc. (Submitted to the New Hampshire General Court).
- Barrow, Clyde W. and David R. Borges. *Attitudes of Cape Cod Residents Towards the Generation of Electricity by Off-Shore Windmills*, January 2010. Prepared for Alliance to Protect Nantucket Sound, Inc.
- Barrow, Clyde W. and David R. Borges. *Casino Gaming in Massachusetts: A Public Opinion Survey of Palmer, Massachusetts Residents*, July 2009. Prepared for Northeast Resorts Group.
- Barrow, Clyde W. and David R. Borges. *Public Opinion Survey of Brockton, Massachusetts Residents Regarding the Proposal to Construct a Natural Gas Power Plant in Brockton*, July 2009. Prepared for Advanced Power, LLC.

- Barrow, Clyde W. and David R. Borges. *Market Feasibility, Economic, & Fiscal Impact Analysis for Sagamore Crossing Golf Resort & Convention Center* (Hudson, New Hampshire), January 2009. Prepared for Green Meadow Golf Club, Inc. (Submitted to the New Hampshire General Court).
- Barrow, Clyde W. and David R. Borges. *Economic & Fiscal Impact Analysis for an Oxford County, Maine Casino*, October 2008. Prepared for Olympia Gaming, Inc.
- Barrow, Clyde W. and David R. Borges. *Market Feasibility Analysis for an Oxford County, Maine Casino*, October 2008. Prepared for Olympia Gaming, Inc.
- Barrow, Clyde W. and David R. Borges. *Circuit City: Economic Impact Analysis*, September 2007. Prepared for Berkshire Development, LLC. (Submitted to the Cape Cod Commission).
- Barrow, Clyde W. *A Comparison of the Swansea, Massachusetts and Fall River, Massachusetts Public Schools*, January 2006. Prepared for Killoran & Killoran, LLP. (Submitted to Fall River District Court, Commonwealth of Massachusetts).

Gaming Related Legislative, Administrative, and Judicial Testimony

(list of specific topics available upon request)

- April 22, 2015 **Briefings**, Office of the Massachusetts Attorney General, Conducted by Teleconference, Boston, Massachusetts.
- April 15, 2015
March 11, 2015 **Expert Testimony** in *Finger Lakes Gaming Association, Inc., Claimant v. New York Gaming Facilities Location Board, New York State Gaming Commission, and others*, Respondent Albany County (NY) Supreme Court
- April 7, 2015 **Hearings**, House Committee on Ways & Means, General Court of the State of New Hampshire, held at Legislative Office Building, Room 202, Concord, New Hampshire.
- April 6, 2015 **Briefings**, Senior Staff in Connecticut Governor’s Office of Policy & Management, Senate Majority Leader & Staff, House Minority Leader & Staff.
- March 17, 2015 **Hearings**, Committee on Public Safety & Security, Connecticut General Assembly, held at Legislative Office Building, Room 2C, Hartford, Connecticut.
- February 17, 2015 **Hearings**, Senate Committee on Ways & Means, General Court of the State of New Hampshire, held at Representatives Hall, Legislative Office Building, Concord, New Hampshire.
- November 11-12, 2014 **Briefing**, Secretary of Administration Huebsch and Governor Scott Walker (and other staff), State of Wisconsin (via Skype teleconference), Madison, Wisconsin.
- October 14-15, 2014
September 9, 2014 **Expert Testimony** in *State of Wisconsin, Claimant v. Forest County Potawatomi Community of Wisconsin, Respondent*, Milwaukee, Wisconsin.
- September 26, 2014 **Expert Testimony** in *Kickapoo Traditional Tribe of Texas, Plaintiff in Intervention v. Texas Racing Commission et al., Defendants*, Austin, Texas.
- February 6, 2014 **Hearings**, House Committee on Ways & Means, General Court of the State of New Hampshire, held at Legislative Office Building, Room 202, Concord, New Hampshire.

Legislative & Administrative Testimony (continued)

January 12, 2014	Hearings , Joint Standing Committee on Veterans and Legislative Affairs, Maine State Legislature, State House, Augusta, Maine
September 26, 2013	Hearings , Connecticut State Legislative Task Force on Expanded Video Gaming
September 12, 2013	Hearings , New Hampshire Gaming Regulatory Oversight Authority.
June 10, 2013	Briefing , Governor of California (Jerry Brown) and Chief Gaming Advisor, Office of the Governor, Sacramento, California.
May 8, 2013	Briefing , 52 Members of the New Hampshire General Court, 1st Year of the 163 rd Session, Held at the Holiday Inn, Concord, New Hampshire.
April 17, 2013	Hearings , House Joint Committee of Finance and Ways and Means, 1st Year of the 163 rd Session of the New Hampshire General Court, Held in the Legislative Office Building, Room 100, Concord, New Hampshire.
June 14, 2012	Educational Forum , Massachusetts Gaming Commission, Held in the Hebert Auditorium, Quinsigamond Community College, Worcester, Massachusetts.
February 13, 2012	Hearings , House Committee on Ways & Means, 2 nd Year of the 162 nd Session of the New Hampshire General Court, Held in the Legislative Office Building, Room 100, Concord, New Hampshire.
May 11, 2011	Hearings , 97 th General Assembly of the State of Illinois, Senate Executive Committee, Held in State House, Springfield, Illinois (HB 1965).
May 4, 2011	Hearings , Massachusetts General Court, Joint Committee on Economic Development and Emerging Technologies, Held in Gardner Auditorium, State House, Boston, Massachusetts.
April 11, 2011	Briefing , Massachusetts General Court (Closed Door, Members Only Session), Held in Room A-2, State House, Boston, Massachusetts.
March 30, 2010	Hearings , House Committee on Local & Regulated Revenues, 2 nd Year of the 161 st Session of the New Hampshire General Court, Held in the Legislative Office Building, Room 100, Concord, New Hampshire.
March 4, 2010	Hearings , Senate Finance Committee, 2 nd Year of the 161 st Session of the New Hampshire General Court, Held in the Legislative Office Building, Room 100, Concord, New Hampshire.
November 16, 2009	Briefing , Embassy of France, Department of Economic Affairs Staff, (Conference call with Ministry of Trade), Held in Room 105, Center for Policy Analysis, North Dartmouth, Massachusetts.
November 9, 2009	Briefing , Massachusetts General Court (Closed Door, Members Only Session), Held in Room A-2, State House, Boston, Massachusetts.
October 28, 2009	Hearings , Massachusetts General Court, Joint Committee on Emerging Technologies and Economic Development, Held in Gardner Auditorium, State House, Boston, Massachusetts.

Legislative & Administrative Testimony (continued)

- October 20, 2009 *Hearings*, New Hampshire Gaming Study Commission
- July 1, 2009 *Briefing*, Massachusetts Speaker of the House and Executive Staff, Held in State House, Room 356, Boston, Massachusetts.
- June 29, 2009 *Hearings*, Senate Committee on Economic Development & Emerging Technologies, 186th Session of the Massachusetts General Court, Held in the State House, Gardner Auditorium, Boston, Massachusetts.
- March 17, 2009 *Briefing*, Massachusetts State Treasurer and Executive Staff, Held in State House, Room 227, Boston, Massachusetts.
- March 10, 2009 *Briefing*, Chairman and Staff, Joint Committee on Economic Development & Emerging Technologies, 186th Session of the Massachusetts General Court, Held in State House, Room 42, Boston, Massachusetts.
- March 3, 2009 *Hearings*, Senate Ways & Means Committee, 161st Session of the New Hampshire General Court, Held in the Legislative Office Building, Room 100, Concord, New Hampshire.
- Feb. 3, 2009 *Hearings*, House Committee on Local & Regulated Revenues, 161st Session of the New Hampshire General Court, Held in the Legislative Office Building, Room 100, Concord, New Hampshire.
- Sept. 16, 2008 *Hearings*, House Ways & Means Committee, 160th Session of the New Hampshire General Court, Held in the Legislative Office Building, Room 204, Concord, New Hampshire.
- March 18, 2008 *Hearings*, Massachusetts General Court, Joint Committee on Emerging Technologies and Economic Development, Held in Gardner Auditorium, State House, Boston, Massachusetts.
- Dec. 18, 2007 *Hearings*, Massachusetts General Court, Joint Committee on Bonding, Capital Expenditures and State Assets, Held in Gardner Auditorium, State House, Boston, Massachusetts.
- Oct. 23, 2007 *Briefing*, Massachusetts House of Representatives, Held in the Massachusetts State House, Boston, Massachusetts.
- May 22, 2007 *Briefing*, Special Committee on Gaming/Casinos, New Bedford City Council, Held at City Hall, New Bedford, Massachusetts.
- May 1, 2007 *Briefing*, Governor's Study Group on Gaming, Held at the Massachusetts Department of Economic Development, Saltonstall Building, Boston, Massachusetts.
- Sept. 18, 2006 *Briefing*, Canadian Consulate & Visiting Trade Delegation, Held at the Canadian Consulate, Boston, Massachusetts.
- May 4, 2006 *Hearings*, Rhode Island House of Representatives, Finance Committee, Held in the Joseph T. Trainor Hearing Room (035), State House, Providence, Rhode Island.

Legislative & Administrative Testimony (continued)

- April 3, 2006 *Briefings*, SE Massachusetts U.S. Congressional Delegation (Frank, Delahunt, McGovern), Held at Woodland Commons Conference Center, University of Massachusetts Dartmouth, North Dartmouth, Massachusetts.
- March 24, 2005 *Hearings*, Massachusetts Board of Higher Education, Held at One Ashburton Place, 21st Floor, Boston, Massachusetts
- May 24, 2004 *Hearings*, Rhode Island State Senate, Committee on Constitution & Gaming Issues, Held in Room 313, State House, Providence, Rhode Island.
- May 13, 2004 *Hearings*, Rhode Island House of Representatives, Finance Committee, Held in the Joseph T. Trainor Hearing Room, State House, Providence, Rhode Island
- May 6, 2004 *Briefings*, Rhode Island State Senate (meeting in caucus), Held in Room 313, Rhode Island State House, Providence, Rhode Island
- Oct. 15, 2002 *Hearings*, Rhode Island House Commission to Study Gaming, Held in the Joseph T. Trainor Hearing Room, Room 35, Rhode Island State House, Providence, Rhode Island
- July 30, 2002 *Hearings*, Rhode Island House Commission to Study Gaming, Held in the Joseph T. Trainor Hearing Room, Room 35, Rhode Island State House, Providence, Rhode Island
- July 12, 2000 *Hearings*, “21st Century Veterans Employment and Training Act,” U.S. House Committee on Veterans’ Affairs, Subcommittee on Benefits, Held at 334 Cannon House Office Building, Washington, D.C.
- March 16, 1999 *Hearings*, “The Massachusetts Casino Control Act,” Senate No. 352 (1999), Joint Government Regulations, Massachusetts General Court, Held at Gardener Auditorium, State House, Boston, MA
- Nov. 6, 1995 *Hearings*, A Proposal to Authorize Casino Gaming in New Bedford and Western Massachusetts, Joint Government Regulations Committee, Massachusetts General Court, Held Gardener Auditorium, State House, Boston, MA

Affiliations

American Political Science Association
Policy Studies Organization
Pi Kappa Delta (National Debate Society)