

# **Kayur V. Patel, MD, MRO, FACP, FACPE, FACHE, FACEP**

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## **Summary:**

Practicing Emergency Department Physician. Trained in both Emergency Medicine and Internal Medicine. Board Certified in Emergency Medicine. Highly experienced physician executive, with over twenty years of practical experience. Former Chief Medical Officer of a 278-bed Community Hospital in Terre Haute, former Medical Director for Emergency Medicine and Occupational Health, and former Director to Health Care Excel, the Quality Improvement Organization (QIO) for the states of Indiana and Kentucky, current Chief Medical Officer of Access2MD, which offers Quality Provider Solutions and Patient Centered Practice Management. Frequent speaker on the subject of quality in healthcare. Extensive chart review experience focused on quality and adverse events. Special clinical interest in Pulmonary Embolism and Thrombolytics in an Acute Stroke.

## **Current:**

### **EmCare**

Emergency Room Physician at various ERs.

### **Consultant, KEPRO**

KEPRO is the Beneficiary and Family Centered Care QIO (BFCC-QIO) for more than 30 states. The Quality Improvement Organization (QIO) Program is the cornerstone of Medicare's efforts to improve the quality of care and health outcomes for beneficiaries. As a consultant, I review medical reports to see whether they meet the standard of care.

### **Healthcare Advisory Team, Congressman Todd Rokita**

Work with Congressman Rokita and his legislative team on legislation pending before him; both in Committee and on the House Floor, and legislation that Mr. Rokita is considering sponsoring.

### **Chairman, Wellness for Life Medical, LLC**

Operates workplace medical clinics with a focus on keeping employees and their families healthy and out of the Hospital/Emergency Room, helping employees become better health consumers, and saving employers' money by reinventing how they pay for their employees' healthcare.

### **Founder, Chief Medical Officer, Access2MD**

Company formed to materialize the concept of Medical Home into a successfully operating model based upon the alignment between employers, patients, on-site medical staff, and community physicians that improves health outcomes for patients, distributes medical resources more effectively, and reduces employers' overall healthcare expenditures.

## **Previous Positions:**

### **Board of Directors, Indiana Rural Health Association, 2012 – 2016**

Not-for-profit Corporation developed for the purpose of improving the health of all Indiana citizens in rural settings.

### **Director, Health Care Excel, Inc., 2011 – 2013**

The Quality Improvement Organization (QIO) for the states of Indiana and Kentucky. The Centers for Medicare and Medicaid Services (CMS) priorities task the QIOs with implementing initiatives similar to those found in the Partnership for Patients Initiative, especially those aimed at the prevention of healthcare associated infections. As a director, my primary role was to deliver presentations at various settings to

engage hospital executive boards, C-Suites, physicians, nursing staff, and other hospital personnel to meet the CMS quality agenda.

**Regional Medical Director, 2009 – 2011**

TeamHealth Midwest

Oversight of Emergency Department contracts in the state of Indiana

TeamHealth is one of the largest publicly traded companies with a primary focus on staffing physicians in Emergency Departments across the nation.

**Senior Vice President, 2009 – 2011**

TeamHealth, Inc.

**Vice President of Quality, 2007 – 2009**

TeamHealth Midsouth

TeamHealth is one of the largest publicly traded companies with a primary focus on staffing physicians in Emergency Departments across the nation. As Vice President of Quality, my role was predominantly to focus on the quality of care delivered by our internal physicians and review cases to determine negligence.

**Chief Medical Officer, 2004 – 2011**

Terre Haute Regional Hospital, Terre Haute, Indiana

Terre Haute Regional Hospital, an HCA facility, is a 278-bed community-based medical center with comprehensive medical and surgical programs. HCA is the largest publicly traded for profit hospital system in the nation. As Chief Medical Officer, my role was specifically focused toward improving, overseeing and ensuring the maintenance of quality of care that was delivered across the patient population.

**Assistant Medical Director, July 1997 – August 2002**

Department of Emergency Medicine, Jennie Stuart Hospital, Hopkinsville, Kentucky

JSMC Health is a private, not-for-profit health organization that comprises an acute-care hospital, Jennie Stuart Medical Center; free-standing medical imaging, outpatient surgery, laboratory and rehabilitation services; and an integrated physician network that includes an owned physician practice, BluegrassMD. My role here included planning, directing and coordinating medical services that were provided in the Emergency Department, staffing and evaluation of activities, as well as ensuring clinical compliance and ethical practice.

**Board Certifications:**

**November 2013**

Diplomate of American College of Healthcare Executives

**May 2011**

Diplomate of American Board of Emergency Medicine

**February 2007**

Diplomate of American College of Physician Executives

**May 2006**

Diplomate of Medical Review Officers

**August 1997**

Diplomate of American Board of Internal Medicine

**Fellowships:**

Fellow of American College of Physicians

Fellow of American College of Physician Executives

Fellow of American College of Healthcare Executives

Fellow of American College of Emergency Physicians

**Presentations and CMEs:**

**1. The Nurse Practitioner Association 32<sup>nd</sup> Annual Conference**

October 1, 2016, Niagara Falls, NY

Presentation: Acute Coronary Syndrome: Are we getting it right?

Presentation: Risk Management in an Office Setting: Who are we sending home?

2. **National Conference for Nurse Practitioners - The Conference for Primary & Acute Care Clinicians**  
Annual Conference  
May 14, 2016, Lake Buena Vista, FL  
Presentation: COPD – 2016 Guidelines and Updates
3. **Butler University Physician Assistant Program**  
CME Presentation  
December 4, 2015, Indianapolis, IN  
Presentation: Managing Clinical Risks - Who are we Sending Home?
4. **15th Illinois Critical Access Hospital Network Annual Conference**  
November 11, 2015, Springfield, IL  
Presentation: Decreasing Risks by Excellent Customer Service
5. **143rd American Public Health Association Annual Meeting and Exposition**  
November 2, 2015, Chicago, IL  
Presentation: Changing Landscape of Healthcare – Impact of Accountable Care Organizations
6. **24<sup>th</sup> Annual Colorado Rural Health Center Conference**  
October 16, 2015, Colorado Springs, CO  
Presentation: View From The Top–Healthcare Reform and Rural Medicine
7. **2015 Indiana Academy of Physician Assistants Annual Conference**  
October 9, 2015, Plainfield, IN  
Presentation: Managing Clinical Risks – Who are we sending home?
8. **2015 Indiana Academy of Family Physicians Annual Convention**  
July 24, 2015, French Lick, IN  
Presentation: View From The Top–The Medical Home Model  
Presentation: Pulmonary Embolism–Diagnostic & Management Strategies
9. **National Conference for Nurse Practitioners - The Conference for Primary & Acute Care Clinicians**  
Annual Conference  
May 8, 2015, Philadelphia, PA  
Presentation: Pulmonary Embolism–Diagnostic and Management Strategies
10. **Hawaii Nurses Conference – “Transforming Healthcare: Best Practices”**  
January 17, 2015, Maui, HI  
Presentation: Managing Clinical Risks
11. **Indiana University School of Medicine**  
CME Presentation  
January 6, 2015, Indianapolis, IN  
Presentation: Managing Clinical Risks – Critical Decision Making
12. **Illinois Critical Access Hospital Network Annual Conference**  
November 19, 2014, Springfield, IL  
Presentation: View from the top – Healthcare Reform and Rural Medicine
13. **The Nurse Practitioner Association 30th Annual Conference**  
October 26, 2014, Saratoga Springs, NY  
Presentation: Pulmonary Embolism - Diagnostic and Management Strategies
14. **NRHA Rural Health Clinic Annual Conference**  
October 1, 2014, Kansas, MO  
Presentation: View from the Top: Healthcare Reform and Rural Medicine
15. **8th Annual Observation Patient Management Congress**  
September 22, 2014, Chicago, IL  
Presentation: View from the Top – Examining the Impact of Accountable Care Organizations (ACOs) on Observation Patient Management
16. **Florida Chiropractic Physician Association CE Seminar**

July 20, 2014, Orlando, FL  
Presentation: Managing Clinical Risk - Improving Medication Safety

**17. National Nurse Practitioner Symposium**

Annual Conference  
July 10-12, 2014, Keystone, CO  
Presentation: Telehealth, Electronic Monitoring  
Presentation: Pulmonary Embolism - Diagnostic and Management Strategies  
Presentation: Managing Clinical Risks

**18.5<sup>th</sup> Annual Becker's Hospital Review Meeting**

May 16, 2014, Chicago, IL  
Presentation: Aligning Hospitals and Physicians to Meet CMS Quality Agenda

**19. Union Hospital Grand Rounds**

CME Presentation  
March 24, 2014, Terre Haute, IN  
Presentation: Managing Trauma at a Non-Trauma Center

**20. RE Sutton & Associations Annual Seminar**

March 13, 2014, Carmel, IN  
Presentation: Evolution of the Health Clinics: What's Next

**21. 27<sup>th</sup> Annual Rural Health Care Leadership Conference**

February 10, 2014, Phoenix, AZ  
February 11, 2014, Phoenix, AZ  
Presentation: Next Generation of Healthcare in the World of ACOs and Value Based Payments

**22. 2013 Annual Conference Indiana Primary Health Care Association**

October 8, 2013, Indianapolis, IN  
Presentation: Aligning Hospitals and Physicians to Meet the Quality Agenda

**23. 6<sup>th</sup> Annual Observation Patient Management Congress**

September 23, 2013, Chicago, IL  
Presentation: Redesigning Your Observation Unit to be Sustainable in the Evolving Healthcare Landscape

**24. Indiana Rural Health Association Annual Conference**

August 08, 2013, Indianapolis, IN  
Presentation: A Statewide Trauma System – What it would mean for Indiana

**25. Indiana Rural Health Association**

Leadership Seminar  
August 06, 2013, Indianapolis, IN  
Presentation: Bring Your 'A' Game – Delivering the Last 10%

**26. Union Hospital**

CME Presentation  
May 09, 2013, Terre Haute, IN  
Presentation: The Future Medical Home

**27. Global Media Dynamics: Observation Patient Management Congress**

Annual Congress  
February 28-March 1, 2013, Las Vegas, NV  
Presentation: Redesigning Value-Based Observation Units: Sustainability in the Evolving Healthcare Landscape  
Presentation: Development & Evolution of the Observation Unit – Maximizing Bed Utilization, and Staffing Experiments with ED vs. Hospitalist Control

**28. World Congress: On Site Employee Health Clinics**

Annual Forum  
February 20, 2013, Lake Mary, FL  
Presentation: The Future of On-Site Health Clinics: Utilizing TeleHealth Capabilities to Expand Access to Care

- 29. Parkview Health Infected Disease Conference**  
 January 24, 2013, Fort Wayne, IN  
 Presentation: “Value Based Purchasing Related to Infection Prevention through Continuum of Care”
- 30. 2012 Indiana Primary Health Care Association Annual Conference**  
 October 15, 2012, Indianapolis, IN  
 Presentation: Next Generation of Healthcare in the World of ACOs and VBP
- 31. APIC (Association for Professionals in Infection Control and Epidemiology) Indiana Annual Conference**  
 October 12, 2012, Indianapolis, IN  
 Presentation: Value Based Purchasing Related to Infection Prevention
- 32. Rural Nurses Leading for Quality Conference**  
 October 04, 2012, Terre Haute, IN  
 Presentation: Patient-Centered Medical Home: Improving Outcomes and Changing Lives
- 33. On Site Employee Health Clinics Annual Congress**  
 July 20, 2012, Boston, MA  
 Presentation: Optimizing Design, Workflow and Customer Service at an On-Site Health Clinic to Maximize Employee Engagement and Outcomes
- 34. Indiana Rural Health Association Annual Conference**  
 June 14, 2012, Indianapolis, IN  
 Presentation: Trauma — The Golden Hour Managing Trauma at a Non-Trauma Center  
 Presentation: Healthcare: Tomorrow’s Landscape
- 35. Global Media Dynamics: Observation Patient Management Congress Annual Congress**  
 March 30, 2012, Las Vegas, NV  
 Presentation: The Role of Observation Units within Accountable Care Organizations
- 36. Opal Events: Hospital Revenue Cycle Management in the Era of ‘Affordable Care Annual Conference**  
 February 7, 2012, San Diego, CA  
 Presentation: How to deal with the next generation of Healthcare; ACOs
- 37. Kentucky Society of Health-System Pharmacists Annual Meeting**  
 September 16, 2011, Lexington, KY  
 Presentation: VBP and HCAHPS – What does it mean?
- 38. Indiana Rural Health Association Annual Meeting**  
 June 8, 2011; Indianapolis  
 Presentation: Aligning Physicians to meet the Quality Agenda
- 39. Decision Health: Physician-Hospital Alignment Strategies**  
 June 6, 2011; Las Vegas  
 Presentation: The Hospital: The View from the Other Side of the Negotiating Table
- 40. World Congress Leadership Summit on Hospital/Physician Alignment**  
 December 10, 2010; Vienna, VA  
 Presentation: Aligning Hospitals and Physicians to Meet CMS Core Measures and Obtain Quality
- 41. Struder Group**  
 Tampa, FL; December 8, 2010  
 Presentation: Aligning Physicians to Meet Quality Agenda
- 42. Emergency Nursing Association Annual Meeting**  
 Indianapolis, IN; June 10, 2010

Presentation: Managing Clinical Risks

**43. Onsite Medical Clinic**

Third Annual Symposium

Boston, MA; July 19, 2010

Presentation: Creating an Integrated Value-Based and Consumer-Friendly Health and Wellness On-Site Program

**44. 2010 Physician Advisors Congress**

Boston, MA; July 19, 2010

Presentation: Aligning Physicians to Meet the Quality Agenda

**45. Virginia Association for Healthcare Quality 32<sup>nd</sup> Annual Educational Conference**

Fredericksburg, VA; October 16, 2009

Presentation: Aligning Physicians to Meet the Quality Agenda

**46. Indiana State Medical Society**

Annual Meeting

May 5, 2009

Presentation: Pay for Performance

**47. Indiana Rural Health Association**

Annual Meeting

Indianapolis, IN; June 16, 2008

Presentation: Door to Balloon. Are we getting it right?

**48. Society of Chest Pain; 11th Congress**

Annual Meeting

Orlando, FL; April 23, 2008

Presentation: Door to Balloon. Are we getting it right?

**49. ACP 15th Annual Associates Meeting**

October 1993

Presentation: Legionella Pneumonia treated with ciprofloxacin

**50. ACP 14th Annual Associates Meeting**

Michigan, May 1992

Presentation: Rhabdomyosarcoma

## Research:

- June '97 Prospective evaluation of Chlamydia Infection in the Emergency Department
- April '94 Clinic day, Oral presentation, "Gram-negative bacillary meningitis", a retrospective 13-year case study
- Oct. '93 ACP 15<sup>th</sup> Annual meeting, "Legionella Pneumonia treated with ciprofloxacin"
- April '93 ACOEM (American College of Occupational & Environmental Medicine) Annual meeting, Atlanta, Oral presentation "Ammonia exposure leading to Asthma"
- May '92 ACP 14<sup>th</sup> Annual Associates' meeting, Michigan chapter, Oral presentation "Rhabdomyosarcoma"
- '88 – '89 "Assessment of Nutritional Needs for the Preschool Age Group": a project conducted at Kiwara, India

## Education:

### November 2008

American Board of Emergency Medicine

### February 2007

Certified Physician Executive (CPE) from American College of Physician Executive

### May 2006

Diplomate of Medical Review Officers

### August 2001

Fellow of American College of Physicians

### August 1997

Diplomate of American Board of Internal Medicine

### '94 – '97

Emergency Medicine Residency, Wayne State University-Grace Hospital, Detroit, Michigan

### '93 – '94

Chief Medical Resident, Providence Hospital, Southfield, Michigan

### '92 – '93

Internal Medicine Residency, Providence Hospital, Southfield, Michigan

### '91 – '92

Internship, Providence Hospital, Southfield, Michigan

### '90 – '91

Externship, Brooklyn Medical, New York

### '87 – '90

House Officer, Bangalore University, MSRMC College, India

### '82 – '87

M.B.B.S., Bangalore University, Bangalore, India

### '78 – '81

Bulloch Academy and Statesboro High, Statesboro, Georgia

## Honors:

- Top Emergency Room Physician in Terre Haute, Indiana, 'The Leading Physicians of the World' by the International Association of Emergency Medicine, 2015-16
- Indiana Rural Health Association Leadership Award, 2013
- TeamHealth Medical Director of the Year, Midwest, 2008
- Physician of the Year, Regional Hospital, 2005
- Second Prize, Student and Resident Section Forum at Annual CME meeting, MAPI, Dearborn MI, Oct. 17, 1993
- Resident of the Year, Department of Internal Medicine & Subspecialties, Providence Hospital, June '94
- Georgia Certificate of Merit, the University of Georgia, 1981
- National Honor Society, Statesboro, Georgia, 1981
- National Beta Club, Statesboro, Georgia, 1981

## Teaching Appointments:

### Current

- Volunteer, Clinical Assistant Professor (Indiana University School of Medicine)

### Previous

- Instructor, Advanced Trauma Life Support (ATLS)

- Instructor, Pediatric Advanced Life Support (PALS)
- Instructor, Advanced Cardiac Life Support (ACLS) since May '97

**June 1997 – August 2001**

- Weekly board review for ABIM, Providence Hospital, for PGY-III Residents
- Volunteer, Clinical Assistant Professor, Physician Assistant School, Vanderbilt University, Nashville, Tennessee

**June 1994 – August 1997**

- Instructor, Kaplan Medical Education, Board Review for USMLE Step 3 examination: Active locations: Chicago, California, Houston, Baltimore, NJ, NY, Detroit & Puerto Rico, Mexico, Bahamas
- Instructor, Clinical Workshops for USMLE Step 2 examination at Kaplan Medical Center, Southfield, Ann Arbor & Lansing

**Community Work:**

**Previous**

- Vigo County School Corporation: Educating incoming high school freshman in Basic Life Support. Embedding AHA's Friends and Family CPR in every freshman's curriculum.
- Saint Ann Clinic, Terre Haute, Indiana, provides primary health care services to the local community.
- Faith Care Clinic, Charlotte Avenue, Nashville, TN, provides free health care to Nashville's indigent population.
- Screening camps, MAPI, Michigan
- Camp Mass, Ortonville, MN. Camp Doctor for 775 children, July '93

**Professional Societies Affiliations:**

**Current**

- American College of Emergency Physicians
- American College of Physicians
- American College of Healthcare Executives
- American College of Physician Executives

**Professional Licenses:**

- Michigan State Medical License (Number 4301058003) Issue Date: 06/21/1993
- Tennessee State Medical License (Number MD-000-00-366-36) Issue Date: 07/25/2002
- Kentucky State Medical License (Number 38806) Issue Date: 08/11/2004
- Indiana State Medical License (Number 010-599-56A) Issue Date: 11/10/2004
- Illinois State Medical License (Number 036-132-643) Issue Date: 04/25/2013
- Virginia State Medical License (Number 010-125-4778) Issue Date: 08/12/2013
- Georgia State Medical License (Number 74651) Issue Date: 08/06/2015

**Current Hospital Privileges:**

- Western Baptist Hospital, Paducah, KY

**Hospital Committees:**

- '08-11 Board of Trustees, Terre Haute Regional Hospital  
Medical Executive Committee  
Pharmacy & Therapeutics Committee  
Audit & Review for Emergency Medical Services  
Clinical Monitoring Committee  
Utilization Review Committee
- '00 – '02 Ethics Committee, Centennial Medical Center, Nashville, TN
- April '94 Antibiotic special use program developed "Guide to antibiotic therapy"
- Feb '94 Judge for ACP Associates Meeting '94, Michigan State University College of Human Medicine
- Jan '94 Resident Recruitment Committee for Department of Internal Medicine, Providence Hospital, Southfield, MI
- June '94 Quality Assurance Committee, Providence Hospital, Southfield, Michigan

July '93 House Staff Officer, Department of Medicine, Providence Hospital, Southfield, Michigan.